

# Notice of Cabinet

Date: Wednesday, 27 October 2021 at 10.00 am

Venue: Committee Suite, Civic Centre, Poole BH15 2RU



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## Membership:

### Chairman:

Cllr D Mellor

### Vice Chairman:

Cllr P Broadhead

Cllr M Anderson  
Cllr M Greene  
Cllr N Greene  
Cllr M Haines

Cllr M Iyengar  
Cllr R Lawton  
Cllr K Rampton  
Cllr M White

### Lead Members

Cllr H Allen  
Cllr S Baron  
Cllr N Brooks

Cllr B Dove  
Cllr B Dunlop  
Cllr J Kelly

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All Members of the Cabinet are summoned to attend this meeting to consider the items of business set out on the agenda below.

The press and public are welcome to view the live stream of this meeting at the following link:

<https://democracy.bcpCouncil.gov.uk/ieListDocuments.aspx?MIId=4837>

If you would like any further information on the items to be considered at the meeting please contact: Sarah Culwick (01202 817615) on 01202 096660 or email [democratic.services@bcpCouncil.gov.uk](mailto:democratic.services@bcpCouncil.gov.uk)

Press enquiries should be directed to the Press Office: Tel: 01202 118686 or email [press.office@bcpCouncil.gov.uk](mailto:press.office@bcpCouncil.gov.uk)

This notice and all the papers mentioned within it are available at [democracy.bcpCouncil.gov.uk](https://democracy.bcpCouncil.gov.uk)

GRAHAM FARRANT  
CHIEF EXECUTIVE

8 October 2021



## Maintaining and promoting high standards of conduct

### Declaring interests at meetings

Familiarise yourself with the Councillor Code of Conduct which can be found in Part 6 of the Council's Constitution.

Before the meeting, read the agenda and reports to see if the matters to be discussed at the meeting concern your interests

Do any matters being discussed at the meeting directly relate to your registered interests?

Disclosable  
Pecuniary Interest

Yes

Declare the  
nature of the  
interest

Do NOT  
participate in  
the item at the  
meeting. Do  
NOT speak or  
vote on the  
item EXCEPT  
where you hold  
a dispensation

You must leave  
the room  
during the  
debate unless  
you hold a  
dispensation

Other Registerable  
Interest

Yes

Declare the  
nature of the  
interest

You may speak  
on the matter  
ONLY if  
members of the  
public are also  
allowed to  
speak at the  
meeting

Otherwise, do  
NOT speak or  
vote on the  
matter and  
leave the room  
during the  
debate unless  
you hold a  
dispensation

No

Does the matter **directly** relate to your  
financial interest or well-being or those  
of a relative or close associate?

Yes

You must disclose the interest.

Does the matter affect your financial  
interest or well-being:  
(a) to a greater extent than it affects the  
financial interests of the majority of  
inhabitants of the ward affected by  
the decision and;  
(b) a reasonable member of the public  
knowing all the facts would believe  
that it would affect your view of the  
wider public interest

Yes

You may speak on the matter ONLY  
if members of the public are also  
allowed to speak at the meeting

Otherwise, do NOT speak or vote on  
the matter and leave the room during  
the debate unless you hold a  
dispensation

What are the principles of bias and pre-determination and how do they affect my participation in the meeting?

Bias and predetermination are common law concepts. If they affect you, your participation in the meeting may call into question the decision arrived at on the item.

#### Bias Test

In all the circumstances, would it  
lead a fair minded and informed  
observer to conclude that there was  
a real possibility or a real danger that  
the decision maker was biased?

#### Predetermination Test

At the time of making the decision,  
did the decision maker have a closed  
mind?

If a councillor appears to be biased or to have predetermined their decision,  
they must NOT participate in the meeting.

For more information or advice please contact the Monitoring Officer  
([susan.zeiss@bcpcouncil.gov.uk](mailto:susan.zeiss@bcpcouncil.gov.uk))

### Selflessness

Councillors should act solely  
in terms of the public  
interest

### Integrity

Councillors must avoid  
placing themselves under  
any obligation to people or  
organisations that might try  
inappropriately to influence  
them in their work. They  
should not act or take  
decisions in order to gain  
financial or other material  
benefits for themselves,  
their family, or their friends.  
They must declare and  
resolve any interests and  
relationships

### Objectivity

Councillors must act and  
take decisions impartially,  
fairly and on merit, using the  
best evidence and without  
discrimination or bias

### Accountability

Councillors are accountable  
to the public for their  
decisions and actions and  
must submit themselves to  
the scrutiny necessary to  
ensure this

### Openness

Councillors should act and  
take decisions in an open  
and transparent manner.  
Information should not be  
withheld from the public  
unless there are clear and  
lawful reasons for so doing

### Honesty & Integrity

Councillors should act with  
honesty and integrity and  
should not place themselves  
in situations where their  
honesty and integrity may  
be questioned

### Leadership

Councillors should exhibit  
these principles in their own  
behaviour. They should  
actively promote and  
robustly support the  
principles and be willing to  
challenge poor behaviour  
wherever it occurs

# AGENDA

Items to be considered while the meeting is open to the public

## 1. Apologies

To receive any apologies for absence from Councillors.

## 2. Declarations of Interests

Councillors are requested to declare any interests on items included in this agenda. Please refer to the workflow on the preceding page for guidance.

Declarations received will be reported at the meeting.

## 3. Confirmation of Minutes

To confirm and sign as a correct record the minutes of the Meeting held on 29 September 2021.

7 - 20

## 4. Public Issues

To receive any public questions, statements or petitions submitted in accordance with the Constitution. Further information on the requirements for submitting these is available to view at the following link:-

<https://democracy.bcpCouncil.gov.uk/ieListMeetings.aspx?CommitteeID=151&Info=1&bcr=1>

The deadline for the submission of public questions is 4 clear working days before the meeting.

The deadline for the submission of a statement is midday the working day before the meeting.

The deadline for the submission of a petition is 10 working days before the meeting.

## 5. Recommendations from the Overview and Scrutiny Board

To consider recommendations from the Overview and Scrutiny Board on items not otherwise included on the Cabinet Agenda.

## 6. MTFP Update Report

21 - 40

This report:

- Presents a refresh of the medium-term financial plan (MTFP) of the council to reflect the annual fundamental review and its extension to a 5-year time horizon.
- Progress towards delivering a balanced budget for 2022/23 and highlights the key financial risks faced by the Council.
- An update of the CIPFA Financial Management Code of Practice.
- An update on the CIPFA Financial Resilience Index.
- An update on the CIPFA Treasury Management and Prudential Code of Practice.

<b>7.</b>	<b>Organisational Design - Implementation Progress</b>	41 - 58
	<p>The implementation of the Council's new Operating Model is a fundamental part of the wider "Our New Normal" transformation programme. Despite the impact of the Pandemic, significant progress has been made in setting up and beginning the four year programme of activity that will deliver the Local Government Reorganisation vision as well as underpinning the savings required by the Medium Term Financial Plan.</p>	
<b>8.</b>	<b>Estates and Accommodation - Retention of Poole civic space</b>	59 - 84
	<p>The delivery of the council's Estates and Accommodation Strategy will enable the organisation to reduce its exposure to a large and inefficient office accommodation estate, whilst at the same time supporting the development of single council identity where staff work in modern and flexible ways, delivering services that are transformed in order to be as customer focused and financially efficient as possible.</p> <p>The creation of the BCP Council Civic Centre and relocation of the customer service offer to local libraries represents the first phase in the council's Estates and Accommodation Strategy and comprises the necessary investment in the Bournemouth campus and larger libraries, plus the associated work required to allow for new uses of the legacy Poole and Christchurch civic offices.</p> <p>In the November 2020 Estates and Accommodation Cabinet report, it stated that the intention was no longer to dispose of the Poole Civic Centre in its entirety but to maintain ownership of the core building to protect the Mayoral connection and to consider alternate uses. The Poole civic building is a 1930s listed building and has played an important part in Poole's history. BCP Council are committed to retaining it as a Poole asset.</p> <p>It is proposed that BCP will retain the freehold of the Poole Civic Centre and a 'vertical slice' will be remodelled for retention as a civic building in Poole. Consideration has been given as to the best use of this space alongside the Poole Charter Trustees. The Dorset Coroners service has been looking to relocate from Bournemouth Town Hall, and the gravitas and location of the building is a good fit for their needs. The use of the building by the Coroners service alongside the mayoralty function, located in the heart of Poole, presents a viable future for the retained building. The other sections of the Poole Civic Centre and wider campus will be repurposed in due course. The Poole Charter Trustees and Coroner have been engaged with regarding the proposed layout of this space.</p> <p>The project budget requested reflects the need to create a fit for purpose space for the Poole Charter Trustees and Coroners service.</p>	
<b>9.</b>	<b>'Futures Fund' Allocation for the Installation of a Core Gigabit Fibre Network</b>	85 - 102
	<p>This report sets out the case for £5.87m* of 'Futures Fund' investment in a 70.5km long core gigabit-fibre network in order to deliver operational savings for the Council. In particular these cost savings relate to the Wide Area Network (WAN) and the delivery of 'Smart' technology solutions.</p> <p><i>[*This includes £200k approved through a Member Decision Notice to</i></p>	



*enable ducting to be installed as soon as possible as part of ongoing Transforming Travel programme works]*

An investment analysis has indicated that with the support of the already budgeted Futures Fund, additional net savings would be delivered to the Council, with a breakeven point from Year 6 (2026/27) based on prevailing interest rates.

In addition to providing cost savings to the Council, the installation of this fibre network supports the Council's Transformation and Smart Place programmes and also has the potential for supporting BCP Council's 'Big Plan'.

An estimated 30km of the ducting and fibre can be installed during the course of the Transforming Travel construction programme. Utilising 'open' excavations will reduce the cost of installation of ducting by approximately 40%.

#### **10. BCP Commissioning Plan for Regeneration and Development and Urban Regeneration Company Business Plan**

103 - 364

The opportunity to shape a better Bournemouth, Christchurch and Poole in the coming years is a hugely significant one. The BCP area faces a demand for over 2,000 new homes to be built each year over the next 16 years. To deliver these homes, as well as new offices and infrastructure, and realise the vision of a world class city region, as set out in its Big Plan, the Council will need to act at scale, deliver at pace and ensure development and placemaking of the highest quality.

This report proposes that the Council should adopt a commissioning model for regeneration working with key partners including its Urban Regeneration Company (URC), *BCP FuturePlaces Limited*, the Bournemouth Development Company (BDC) and the Boscombe Towns Fund Board to deliver high quality regeneration and development for residents.

This report explains the Council's approach, detailing how it will commission services from *FuturePlaces*; the initial plans for regenerating key sites, and the anticipated outcomes from the approach.

[PLEASE NOTE: Should the Cabinet wish to discuss the detail of Appendix 2 the meeting will be required to move into Confidential (Exempt) Session].

#### **11. Levelling up – Creating a Skills Commission**

365 - 380

This report recommends the creation of a time-limited Dorset Skills Commission to oversee an 'at pace' response to critical skills issues that have been identified from recent economic research. These require an urgent response if the area is to achieve its economic ambitions and level up our economy. The Commission will be tasked with reporting back on its findings to a future Cabinet meeting in 2022/23.

#### **12. Children's Services Capital Programme**

381 - 394

The report sets out the capital programme for Children's Services, including summarising the available funding and approved projects. It provides a brief summary of the status of projects which have been completed or are in progress, and of projects which have not yet been initiated. A review of

inclusion practice in BCP schools and a revised special educational needs and disabilities (SEND) strategy is underway, led by the Director of Education. A programme of capital works to help deliver that strategy will be brought forward as part of the 2022/23 budget setting process.

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|--|----------------------|
| <p><b>13. The BCP Appreciative Inquiry into inclusion practices in BCP schools</b></p> <p>This is the covering report for the Appreciative Inquiry, which took place over the summer of 2021, concluding with a consultation process with schools about its contents. The final version of the Inquiry is attached along with suggested next steps. If the recommendations are accepted by the Cabinet, this will allow for major changes in the services provided by the Council to schools to go ahead in principle, subject to separate business cases being submitted for authorisation when detailed work on relevant individual recommendations have been carried out.</p> | <p>395 - 464</p>     |
| <p><b>14. Adult Social Care Commissioning Strategies</b></p> <p>Cabinet recently approved two commissioning strategies, the Care Homes for Older People Strategy, and the Extra Care Housing Strategy.</p> <p>The strategy documents have been updated to give greater visual impact, no other changes have been made to the content, but in the interest of transparency the updated versions require Cabinet approval.</p>   | <p>465 - 512</p>     |
| <p><b>15. Urgent Decisions taken by the Chief Executive in accordance with the Constitution</b></p> <p>The Chief Executive to report on any decisions taken under urgency provisions in accordance with the Constitution.</p>  | <p>Verbal update</p> |
| <p><b>16. Cabinet Forward Plan</b></p> <p>To consider the latest version of the Cabinet Forward Plan for approval.</p>   | <p>To Follow</p>     |

No other items of business can be considered unless the Chairman decides the matter is urgent for reasons that must be specified and recorded in the Minutes.